

6th objective

Lead the Continuum of Care

- The CoC Board of Directors will address the challenges of homelessness with the principles of Collective Impact: **Common Agenda, Shared Measurement, Mutually Reinforcing Activities, Continuous Communication, Backbone Support Organization**
- Provide fully transparent leadership in planning, policy making and implementation of our community's response system to homelessness.
- Administer program monitoring, evaluation and performance measurement with professionalism and neutrality.
- Be guided by the mission of ending homelessness in its coordination and utilization of public and private resources.
- Provide a highly skilled and experienced professional staff to implement and coordinate the actions of the CoC Strategic Plan.



Participation in the Continuum of Care is open to the public.

CoC General Meetings are held the third Tuesday of every month at 10:30 am and Noon
Broadway Baptist Church, 305 W. Broadway, Fort Worth, Texas • TCHC Calendar at AHomeWithHope.org

CoC Board of Directors

Board Chair

Randy Clinton, Community Enrichment Center

Board Vice Chair

County Commissioner Roy C. Brooks

Board Members

Councilwoman Kelly Allen - Gray, City of Fort Worth

Councilman Charlie Parker, City of Arlington

Paula Robinson, Center of Hope

Mayor Richard Hutchison, Haltom City

James Tapscott, Recovery Resource Council

Ted Blevins, Executive Director of True Worth

Sean Burton, MedStar Mobile Healthcare

Judge Brent Carr, Tarrant County Judge Criminal Court 9

Jason Hall, Fannie Mae

Barbara Holston, Fort Worth Housing Authority

Kristy Hroch, Day Resource Center for the Homeless

Tim McKinney, United Way of Tarrant County

Toby Owen, Presbyterian Night Shelter

Carla Storey, ACH Child and Family Services

Walter Taylor, MHMR Tarrant

Tia Thomas, SafeHaven of Tarrant County

Rev. Karl Travis, First Presbyterian Church of Fort Worth

Trevin Ware, Legal Aid of NorthWest Texas

Ex-Officio Board Members

Rev Fritz Ritsch, TCHC Board Chair

Linda Saucedo, US Department of Veterans Affairs

Tarrant County Homeless Coalition Staff

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2014-2015 Continuum of Care Strategic Plan



Lead, coordinate and develop strategies and resources to end homelessness.

The Continuum of Care FY2014-2015 Strategic Plan will demonstrate to the US Department of Housing and Urban Development that the Fort Worth/Arlington/Tarrant County Continuum of Care TX601 conducts a year round planning process consistent with 24 CFR part 578.1 to:

- Promote community-wide commitment to the goal of ending homelessness;
- Provide funding for efforts by nonprofit providers, States and local governments to re-house homeless individuals and families rapidly while minimizing the trauma and dislocation caused to homeless individuals, families, and communities as a consequence of homelessness;
- Promote access to and effective use of mainstream programs by homeless individuals and families; and,
- Optimize self-sufficiency among individuals and families experiencing homelessness.

Goals of the Continuum of Care

- End chronic homelessness by 2015
- End veteran homelessness by 2015
- Reduce the number of persons experiencing homelessness
- Reduce the length of stay in homelessness
- End family homelessness by 2020
- Reduce the incidence of sexual and physical assault against homeless women

Schedule of CoC Strategic Plan Progress Reports

May 30, 2014

August 29, 2014






November 25, 2014

February 27, 2015


May 29, 2015

August 28, 2015

December 16, 2015

1 Objective  INCREASE PROGRESS TOWARDS ENDING CHRONIC HOMELESSNESS	2 Objective  INCREASE HOUSING STABILITY	3 Objective  INCREASE INCOMES OF PROGRAM PARTICIPANTS	4 Objective  INCREASE PARTICIPANTS OBTAINING MAINSTREAM BENEFITS	5 Objective  USE RAPID REHOUSING TO REDUCE FAMILY HOMELESSNESS
<p>1. Increase the supply of Permanent Supportive Housing beds</p> <ul style="list-style-type: none"> > Include an RFP for new permanent supportive housing projects in FY 2014 and FY 2015 CoC Program Grants > Seek local funding to meet the 25% match requirement to support new CoC PSH projects > Advocate for the development of permanent supportive housing and housing units dedicated for households below 30% AMI <p>2. Increase the portion of existing beds dedicated for the chronically homeless to 85%.</p> <ul style="list-style-type: none"> > Maintain the master inventory of permanent supportive housing to immediately identify > Streamline the process of verifying priority populations for PSH housing through the Coordinated Assessment System > Award local performance scores to agencies that maintain 100% occupancy <p>3. Increase turnover of CoC PSH beds through achievement of housing independence.</p> <ul style="list-style-type: none"> > Implement the Independent Housing Readiness Assessment process as an annual PSH participant self sufficiency review > Update and optimize the search capabilities of the TCHC web-based housing inventory 	<p>1. Increase the number of persons that exit PSH programs into permanent housing.</p> <ul style="list-style-type: none"> > Increase funding for the Direct Client Services Fund to expand to outside of the City of Fort Worth for deposits, application fees and move in > Expand the MHMR Tenant Based Solutions program to develop community and neighborhood support systems where clients reside <p>2. Increase preventative and primary health, mental health and behavioral health care.</p> <ul style="list-style-type: none"> > Implement the strategies of the Healthy Community Collaborative Grant Program > Coordinate the activities of the CoC with the JPS Care Connections for the Homeless DSRIIP program > Approve a county-wide hospital discharge planning policy > Establish a Back To Basic program targeting the homeless population <p>3. Expand outreach and rapid rehousing for homeless women.</p> <ul style="list-style-type: none"> > Establish this subpopulation as a priority for ESG funding in the Fort Worth, Arlington and Tarrant County 2014 Consolidated Action Plans > Formalize the homeless women's workgroup as a committee of the Continuum of Care Board > Establish outreach to homeless women as a specific funding priority for ESG funds > Establish rapid rehousing 'bridge' housing programs for chronically homeless women with ESG 	<p>1. Increase access to critical documents.</p> <ul style="list-style-type: none"> > Update the TCHC Critical Documents web application > Streamline online payment method options for agencies to reduce time to access documents > Develop archive of copies of critical documents when received by the client within the HMIS client record > Expand critical document secure storage for emergency sheltered and unsheltered clients <p>2. Increase training and job skills opportunities.</p> <ul style="list-style-type: none"> > Expand the use of the Direct Client Services fund for securing training certifications, licenses, exams and tests > Secure scholarship funding for the Fort Worth Housing Authority Certified Nurse Assistant training program <p>3. Increase employment opportunities.</p> <ul style="list-style-type: none"> > Develop the web-based pilot project that introduces employment ready homeless to potential employers 'IWillWork.org' > Expand transitional employment opportunities through Workforce Solutions 	<p>1. Increase access to SSI/SSDI benefits for persons with disability.</p> <ul style="list-style-type: none"> > Create SOAR Network within the CoC made up of one dedicated SOAR leads at each homeless provider agency > Provide two SOAR trainings through Texas Homeless Network per year > Fully implement utilization of the SOAR Online Application Tracking System (OAT) > Apply for the SOAR national Technical Assistance Grant <p>2. Increase access to SNAPs/TANF/WIC.</p> <ul style="list-style-type: none"> > Establish benefits specialist lead at each homeless provider agency > Develop HMIS driven tracking of application progress > Develop archive of client documents required for application for benefits within the HMIS client record > Train agencies on benefits appeal processes > Educate recipients on how to maintain their benefits, recertify, and what to do if loss or denied. <p>3. Increase access to VA benefits.</p> <ul style="list-style-type: none"> > Integrate Veteran Services Agencies into the Continuum of Care > Provide VA access to the Direct Client Services Fund for VASH applicants for deposits, critical documents, transportation and move in 	<p>1. Increase the supply of rapid rehousing from CoC Program and Emergency Solutions Grants</p> <ul style="list-style-type: none"> > Apply to TDHCA as an ESG direct grantee to provide local decision making in the allocation of state funds > Conduct quarterly planning meetings of transitional housing and rapid rehousing providers to improve success in current RRH programs <p>2. Convert more transitional housing programs into rapid rehousing.</p> <ul style="list-style-type: none"> > Explore best—practices in transforming CoC Transitional Housing programs into a Rapid Rehousing model > Conduct NAEH sponsored Rapid Rehousing Workshop > Create a one-year Rapid Rehousing Learning Collaborative > Develop a plan to retain transitional housing programs for domestic violence victims <p>3. Prioritize families for rapid rehousing through the Coordinated Assessment System</p> <ul style="list-style-type: none"> > Establish formal communications procedures with school districts in the identification and prioritization of families at risk of and falling into homelessness > Centralize eligibility paperwork for homeless prevention assistance in the HMIS and through the Coordinated Assessment System

What we will measure, track, and report:



- > Number of chronically homeless
- > Turnover rates of PSH beds
- > Exits from PSH to permanent housing
- > Number of IHRA assessments completed
- > Length of stay in emergency shelters
- > Disability documentations in client records

- > Number of unsheltered and emergency sheltered homeless women
- > Number of enrollments in JPS Connection, Medicaid, Medicare, Healthcare.gov
- > Number of Emergency Department visits by homeless
- > Criminal Activity reports
- > Rapid Rehousing stability

- > Number of critical documents acquired
- > Increase in income from employment
- > Exits with employment income
- > Incomes at quarterly assessments
- > Number of case managers completing trainings
- > Quarterly point in time counts

- > Quarterly occupancy rates
- > Housing turnover rates
- > 911 calls to emergency shelters
- > Recidivism rates and returns to homelessness
- > SSI/SSDI rates